## 2020-2025 PSEA Country Action Plan for Uganda

The 2020-2025 PSEA Country Action Plan outlines the priority for PSEA results that UNCT members and partners will work jointly to achieve in all development and humanitarian contexts in Uganda for the next five years. The PSEA Country Action Plan provides the basis for tracking progress on, and resource needs for, PSEA interventions in Uganda.

The PSEA Country Action Plan is aligned to the 2021- 2025 UN Sustainable Development Cooperation Framework (UNSDCF), in particular Strategic Priority 1 on Transformative Governance and Strategic Priority 3: Human Well-being and Resilience.

The PSEA action plan is also linked to the Uganda Third National Development Plan (NDPIII) 2020/21 – 2024/25 (with a vision of "A Transformed Ugandan Society from a Peasant to a Modern and Prosperous Country within 30 years" and with a goal of: Increased household incomes and improved Quality of life) particularly on the NDPIII Programme Level Results Framework:12. Human Capital Development;12.20 Reduce GBV prevalence, and 14 Community Mobilization and Mindset Change; 14.3 Improve percentage of vulnerable and marginalized persons.

The 2020-2025 PSEA Country Action Plan also takes into account the required UNCT PSEA minimum standards and contributes to the UN Secretary General's Special Measures Report priority areas namely: putting victims first; ending impunity; engaging civil society and external partners; and improving strategic communications for education and transparency around PSEA.

Priority results	Sample indicators	Targets/ Benchmarks <sup>i</sup>	Key actions	Timeframe	Budget/ Funding Source	Lead agency/ies per activity		
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## Part A: Priority Results for PSEA

**Outcome 1. Safe and accessible reporting:** Every affected child and adult recipient of development and humanitarian assistance has access to safe, gender and child-sensitive pathways to report SEA (through community-based complaints mechanisms)<sup>1</sup> that reach where development and humanitarian assistance reaches, are appropriate to the context and are accessible to the most vulnerable).

<sup>&</sup>lt;sup>1</sup> A Community-based complaints mechanism (CBCM) is a Complaints Mechanism system blending both formal and informal community structures, built on engagement with the community where individuals are able and encouraged to safely report grievances – including SEA incidents – and those reports are referred to the appropriate entities for follow-up. See further information https://interagencystandingcommittee.org/system/files/best\_practice\_guide\_inter\_agency\_community\_based\_complaint\_mechanisms\_1.pdf

Priority results	Sample indicators	Targets/ Benchmarks <sup>i</sup>	Key actions	Timeframe	Budget/ Funding Source	Lead agency/ies per activity
Output 1.1. Safe, accessible, gender and child-sensitive mechanisms are in place for reporting SEA particularly in high-risk areas.	UNCT Inter-agency SOPs on Community Based Complaint Mechanisms (CBCMs) on PSEA are operational and effective.	CBCM SOPs are abided by all UN agencies and partners.  Survivors of SEA are able to report and receive assistance.	Provide continuous awareness raising of the availability of SEA complaint mechanisms for communities. Particular emphasis will be placed on identifying and training key persons including women leaders, councilors concerned with children and persons with disabilities, along with men as role models on PSEA principles, reporting and referral channels.	2021 to 2025	250000	All UN agencies and partners

Priority results	Sample indicators	Targets/ Benchmarks <sup>i</sup>	Key actions	Timeframe	Budget/ Funding Source	Lead agency/ies per activity
		Multiple confidential reporting channels are made available to cater for the diversity of the population and differing levels of access (PLWD, Older Persons, children).	Provide continuous capacity building for service providers (NGOs providing GBV/CP services), part of the CBCMs, on the SOPs for recording, referring and processing SEA allegations.			
	# and % of children and adults, particularly women in refugee hosting districts that have access to a safe and accessible channel to report sexual exploitation and abuse.	100% of beneficiaries can access at least 1 safe and accessible channel to report SEA.	Engage communities (women, girls, men and boys) in raising awareness about SEA reporting mechanisms (CBCMs) including	2021 to 2025	150000	All agencies

Priority results	Sample indicators	Targets/ Benchmarks <sup>i</sup>	Key actions	Timeframe	Budget/ Funding Source	Lead agency/ies per activity
			how to access them.			
	Number of complaints related to SEA that are reported to agencies/the PSEA Network and responded to within 7 days (Disaggregated by age, sex and type of complaint (0-17; 18 and above).	100% of reported SEA complaints are timely responded and reported to the agencies/PSEA network.	Ensure full compliance by all actors of SOPs for receiving and processing complaints and the victim assistance protocol.	2021 to 2025		Individual UN agencies  All UN agencies and partners
	Number of projects with SEA risk assessment done on them.	SEA risk assessments done for projects or interventions in different	Conduct SEA risk assessment for projects or interventions at all locations where			

Priority results	Sample indicators	Targets/ Benchmarks <sup>i</sup>	Key actions	Timeframe	Budget/ Funding Source	Lead agency/ies per activity
	Number of high risks locations where reporting mechanisms are established to enhance safe and accessible reporting.	locations and SEA reporting mechanisms established particularly in high risk areas.	humanitarian and development assistance are provided and ensure and ensure SEA reporting mechanisms are in place/established.			
Output 1.2. Community mobilization, consultation and awareness raising on PSEA in each community receiving development and	Percentage of beneficiaries (disaggregated by sex and age) reached (through consultation/community mobilization) in the	100% of beneficiaries in both development and humanitarian settings involved in the establishment,	Continuous consultations with communities to inform the establishment and /or strengthening of CBCMs.	2021 to 2025	100000	All agencies and partners

Priority results	Sample indicators	Targets/ Benchmarks <sup>i</sup>	Key actions	Timeframe	Budget/ Funding Source	Lead agency/ies per activity
humanitarian assistance.	establishment of CBCMs.	strengthening and evaluation of CBMs.	Continuous engagement with communities in the evaluation of existing CBCMs for effectiveness and compliance with human rights principles.			
	Percentage of locations reached with communications materials on PSEA, how to report on SEA and how to access survivorcentered assistance (disaggregated by type of PSEA communication materials developed for each population group identified).	SEA Materials developed, translated to local languages and disseminated in all areas	Ensure PSEA posters, "no excuse"-cards are translated into relevant languages and made available in accessible formats (appropriate for illiterate persons, children and people with	2021 to 2025	75000	All agencies and partners

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			disabilities), and subsequently distributed in all locations where humanitarian and development assistance is provided.			
			Ensure that the PSEA ICT material are accompanied with SEA community ageand gender sensitive awareness raising on SEA in all locations.	2021- 2025	-	All agencies and partners

Priority results	Sample indicators	Targets/ Benchmarks <sup>i</sup>	Key actions	Timeframe	Budget/ Funding Source	Lead agency/ies per activity
	% of people reached with PSEA awareness materials with clear understanding of the PSEA messaging	SEA Materials are designed and disseminated in line with community priorities/realities and needs.	Evaluate the relevance, effectiveness and impact of the PSEA IEC awareness materials on a regular basis.	2021 to 2025	100000	All agencies
	<b>survivor assistance:</b> Evlegal assistance, reintegra	•	complainant/survivor	is offered imm	ediate, quality assistand	ce (medical care,
Output 2.1. SEA	Percentage of SEA	100% survivors	Ensure SEA victims	2021 to	-	All agencies and
survivor assistance is	complainants/survivors	with reported	are referred and	2025		partners
provided through	who have a) been	allegations are	receive victim			
Gender-Based	referred to survivor-	referred for	assistance through			
Violence (GBV) or	centered assistance, as	assistance and	the GBV and Child			
Child Protection (CP)	part of ongoing CP and	received support	Protection			
programming and	GBV programming, and	within 48 hours	programmes			
resourced	b) accessed survivor-	as per the SOPs	within 48 hours			
accordingly through	centered assistance	for receiving and	upon receival of			
Uganda UN		processing SEA	the complaint.			
Sustainable		complaints.				

Priority results	Sample indicators	Targets/ Benchmarks <sup>i</sup>	Key actions	Timeframe	Budget/ Funding Source	Lead agency/ies per activity
Development Cooperation framework funding mechanisms.	(disaggregated by age and sex and type of assistance received).  Percentage of the beneficiaries, particularly women and children, that can access GBV assistance (this may include MHPSS, case management, medical services, and access to justice/legal services).  Number of people satisfied with assistance received following a complaint of SEA.	100% of beneficiaries who report SEA (esp. women and children) accessing GBV services.  100% of beneficiaries satisfied with assistance provided via GBV/CP	Coordinate and advocate with GBV and Child Protection actors, including the Government of Uganda, on where and how victim assistance services need to be strengthened (this may include MHPSS, case management, medical services, and access to justice/legal services).	2021 to 2025	-	All agencies and partners
		programs.	Scivices).			

Priority results	Sample indicators	Targets/ Benchmarks <sup>i</sup>	Key actions	Timeframe	Budget/ Funding Source	Lead agency/ies per activity
Output 2.2 PSEA Networks have in place referral pathways for survivor assistance, as part of an integrated approach with GBV services.	implementation by PSEA Network of protocol for victim assistance (in line with GBV/CP referral pathways).	GBV referral pathway integrated within PSEA Network SOPs.	Ensure GBV/Child Protection referral pathways are updated regularly in collaboration with all actors.  Ensure victim	2021 to 2025	-	All agencies and partners  All agencies and
		victim assistance fully operational.	assistance protocol is understood and operationalized by all agency's signatory to this Action Plan and service providers.			partners  RC/ UNCT

Priority results	Sample indicators	Targets/ Benchmarks <sup>i</sup>	Key actions	Timeframe	Budget/ Funding Source	Lead agency/ies per activity
Outcome 3. Accoun	tability and investigati	<b>ons:</b> Every child an	Designate a focal point for victims' assistance/rights within the UNCT, capitalizing on specific agencies' mandates and resources in the country.	A who is willin	g has their case investi	gated in a prompt,
safe, and survivor-cer	tered way.					
Output 3. 1. PSEA Networks adopt, implement and track progress against uniformed protocols/guidelines for prompt, safe and survivor-centered	Status of development and implementation of SOPs for receiving and processing SEA complaints for prompt, safe and survivorcentered investigations.	SOPs for recording and processing SEA allegations fully operational.	Provide continuous capacity building for UN and partners on SOPs for recording and processing SEA allegations.	2021 to 2025	50000	All agencies and partners

Priority results	Sample indicators	Targets/ Benchmarks <sup>i</sup>	Key actions	Timeframe	Budget/ Funding Source	Lead agency/ies per activity
investigations at country-level.	Percentage of PSEA Network members and local partner personnel including civil society and external partners trained on SEA guidelines, code of conducts and protocols for investigations, including survivor- centered principles.	100% of PSEA network members and local partner personnel including civil society and external partners trained on SEA guidelines, code of conduct and protocols for investigations including survivor centered principles.	Support the implementation of SOPs for recording and processing SEA complaints.  Provide continuous capacity building trainings for all PSEA network members, local partners, civil society, UN missions and specialized entities based in Uganda covering the region, private sector and other external partners on SEA guidelines including those contained in UN conventions, code	2021 to 2025	50000	All agencies and partners
			of conduct and protocols for			

Priority results	Sample indicators	Targets/ Benchmarks <sup>i</sup>	Key actions	Timeframe	Budget/ Funding Source	Lead agency/ies per activity
			investigation including survivor centered principles.			
	Percentage of SEA survivors informed of and/or supported to participate in relevant accountability processes, including investigation.	All SEA survivors informed and supported to participate in relevant accountability processes such as investigations	Ensure all SEA survivors are informed and supported to participate in the accountability	2021 to 2025	-	All agencies and partners

Priority results	Sample indicators	Targets/ Benchmarks <sup>i</sup>	Key actions	Timeframe	Budget/ Funding Source	Lead agency/ies per activity			
Part B: PSEA Count	try-Level Structure								
	Outcome 4: PSEA inter-agency structure at country-level: The Resident Coordinator and United Nations Country Team are supported at								
senior management a	nd technical-levels to lead	, oversee and delive	r on the above 3 PSE	A Outcomes.					
Output 4.1	Status of designation of	New generation	UNCT PSEA task	2021 to	-	RC/UNCT			
Respective UN	agency co-chairs for	UNCT establishes	force co-chaired	2025					
agencies (in line	the new generation	a UNCT PSEA	by selected UN						
with IASC global	UNCT PSEA taskforce	taskforce co -	agencies and RC						
championship and	and the PSEA Network	chaired by	(with PSEA						
recommended	(technical level).	selected UN	coordinator as						
country level		agencies	secretariat)						
structure) take on		particularly in line	established and						
the PSEA Co-Chair		with the global	functional.						
role to support the		IASC							
Resident Coordinator		championship.							
to deliver on PSEA at	Status of development	PSEA work Plan is	Annual work plan	2021	TBD	All			
the UNCT level, and	and implementation of	endorsed by all	developed and			agencies/partners			
co-chair the PSEA	the PSEA work Plan,	UNCT members.	implemented for						
Network at technical	including clearly		the national and						
level.	defined roles and		local PSEA						
	responsibilities of each		networks.						
	actors.					RC			
					-				

Priority results	Sample indicators	Targets/ Benchmarks <sup>i</sup>	Key actions	Timeframe	Budget/ Funding Source	Lead agency/ies per activity
		All staff have completed mandatory training on PSEA.	Regularly UNCT are updated on the completion rate of UN mandatory trainings on PSEA	2021 to 2025		
	UNCT and staff oriented on their obligation to comply with the standards of conduct and reiterating the zero tolerance acts of PSEA, the mandatory reporting and whistle blower	All UNCT and staff addressed on their obligation to comply with the standards of conduct and zero tolerance acts of PSEA, mandatory reporting and	The UNCT ensures effective compliance of standards of conduct, zero tolerance of SEA and the mandatory reporting by all their staff.			

Priority results	Sample indicators	Targets/ Benchmarks <sup>i</sup>	Key actions	Timeframe	Budget/ Funding Source	Lead agency/ies per activity
	policies to create a speak-up culture.	whistle blower policies to create a speak-up culture.	UNCT actively promotes the application of the UN whistle blower policy and encourages a speak-up culture.			
Output 4.2 A full- time PSEA Coordinator (with medium to long- term secured funding) is in place, with a direct reporting line to the RC, that provides day-to-day technical	Percentage of funds mobilized to support the position of a full- time PSEA Network Coordinator.	P4 level full-time PSEA Coordinator position supported.	The UNCT mobilize resources to fund the position of the full time PSEA Coordinator.	2021 to 2025	\$1,000,000(\$200,000 yearly)	UN agencies/ Donors

Priority results	Sample indicators	Targets/ Benchmarks <sup>i</sup>	Key actions	Timeframe	Budget/ Funding Source	Lead agency/ies per activity
support and expertise for the inter-agency PSEA Network, and in the absence of a Field Victim Rights Advocate acts as focal point for victims' rights and assistance. Output 4.3. An inter- agency PSEA Network is in place with the resources and expertise necessary to deliver on PSEA outcomes (above).	Status of functionality of a PSEA Network.	PSEA Network is functional and reports regularly to RC/UNCT PSEA taskforce via the PSEA Coordinator.	PSEA networks with representation of focal points from all UN agencies and partners are fully functional at national and local level.	2021 to 2025	-	All UN agencies
	Integration and alignment of PSEA with UN Sustainable Development Cooperation	PSEA Action Plan is costed and resourced through UNSDCF.	The PSEA Action Plan is resourced through the UNSDCF funding mechanisms.	2021 to 2025	-	All UN agencies

Priority results	Sample indicators	Targets/ Benchmarks <sup>i</sup>	Key actions	Timeframe	Budget/ Funding Source	Lead agency/ies per activity
	Framework (UNSDCF)					
	for Uganda.					
	All partners (UNCT and	All PSEA network	Ensure the PSEA	2021 to	-	All UN agencies
	PSEA networks) meet	and UNCT	national and local	2025		
	required minimum	oriented on the	networks and			
	standards such as the	PSEA MOS and	UNCT are oriented			
	PSEA MoS <sup>2</sup> and CHS	PSEA CHs Index	and supported to			
	PSEA Index <sup>3</sup> to enable	and supported to	meet the minimum			
	appropriate complaints	meet set	PSEA and CHS			
	receipt and handling.	standards.	PSEA index			
			standards.			

 <sup>&</sup>lt;sup>2</sup> PSEA Minimum Operating Standards
 <sup>3</sup> <a href="https://www.chsalliance.org/about/our-data/psea-index/">https://www.chsalliance.org/about/our-data/psea-index/</a>

Priority results	Sample indicators	Targets/ Benchmarks <sup>i</sup>	Key actions	Timeframe	Budget/ Funding Source	Lead agency/ies per activity
Output 4.4. PSEA technical focal points from all UNCT members are in place and actively contribute to the PSEA Network's delivery of PSEA outcomes (as per the above).	Number of UNCT members that have appointed a dedicated PSEA technical focal point (an alternate) to the PSEA Network.	All UN agencies and partners have appointed a designated PSEA technical focal point (and where possible an alternate).  The PSEA technical focal points have responsibilities of PSEA in their performance appraisals forms.	All UN agencies and partners appoints a dedicated PSEA technical focal point (and an alternate where possible) with specific PSEA responsibilities in their ToRs.	2021 to 2025		All UN agencies

Priority results	Sample indicators	Targets/ Benchmarks <sup>i</sup>	Key actions	Timeframe		Lead agency/ies per activity
					\$1,775,000	